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F- 115

23 August 1979

MEMORANDUM FOR: Director, National Foreign Assessment Center

FROM : Coordinator for Academic Relations and External
Analytical Support, NFAC

SUBJECT : Talk with the DCI on NFAC Use of Consultants

1. On 22 August I visited the Naval War College with the DCI at his invitation. The small party who accompanied him flew up to Providence and returned in the afternoon. On the way back he talked to me about our use of the NIO consultants, making the following points.

a. He said he'd like to see an accounting of our use of the NIO consultants including the names of the persons employed, how often, by whom and on what. I told him we had prepared such a report recently and that I would supply it to him. [Our accounting was prepared in April for John Hicks. I shall have it brought up to date for you to send to the DCI.]

b. He asked me specifically about [redacted] He seemed surprised when I told him that [redacted] has been completely cleared. I also told him, though, that the NIOs have been reluctant to use the "generalists" he had nominated for the NIO list and that I had had to intervene to keep [redacted] from being deleted from the consultants list for lack of an NIO who would ask that his clearance be continued. He then said that there should be at least one generalist on each of the NIO "panels."

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c. On these panels, in our brief discussion, the DCI did not spell out in detail what he had in mind. It was my impression that he means to talk to you about it. It was also my impression, though, that he has two things in mind. First, he did mention that in the future there should be more NIEs than in the past and he implied that for each NIE the procedure used by Howard Stoertz should be employed -- that is, there should be a group of consultants, at least one of whom should be a generalist. Second, he mentioned again the suggestion he made some weeks ago, following one of our DCI discussion/dinners, that academic authorities we know to be informed and provocative on various subjects (especially, I gather, on regional political-economic subjects) should be brought to the agency about every six months to

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engage in a general exchange with the key analysts. He said in this connection that we might well combine the consultants' visits with our schedule of discussion/dinners.

3. My impression is that Turner is determined to get more out of the consultants we already have and probably to employ more consultants than we now have on our NIO list. In the past I have tried to impress upon him that it is not necessary for some of our purposes to have consultants with SI/TK clearances and that the NIOs frequently make ad hoc employment of academics at lower clearances. I do not believe that this bothers him; he only insists upon full clearances for the consultants on military NIEs. It does bother him, though, that our NIO consultants list should be made up so largely of persons nominated by the NIOs. Obviously, he is fearful that they may tend to select academics (and others) whose views they know to be compatible with their own. This is one reason why he nominated a number of candidates himself, including those he considers generalists [redacted] [redacted] - also a specialist on Law of the Sea, [redacted] and [redacted] all but [redacted] have been fully cleared but only [redacted] has actually been used on an NIE).

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